

**Improvement District No. 4, Waterton Lakes National Parks  
2018 Capital and Operating 5 Year Budget Plan for Ministerial Approval**

| Descriptions |   | 2018                | 2019                | 2020                | 2021                | 2022                |
|--------------|---|---------------------|---------------------|---------------------|---------------------|---------------------|
| 419020       | TAXES - RESIDENTIAL & NON-RESIDENTIAL                             | 847,099             | 855,570             | 864,126             | 872,767             | 881,494             |
| 425020       | TAXES - POWER & Pipeline  | 8,493               | 8,578               | 8,664               | 8,750               | 8,838               |
| 425010       | FEDERAL - GRANTS IN PLACE OF TAXES                                | 217,619             | 219,796             | 221,993             | 224,213             | 226,456             |
|              | <b>TOTAL PROPERTY TAX</b>   | <b>\$ 1,073,211</b> | <b>\$ 1,083,943</b> | <b>\$ 1,094,783</b> | <b>\$ 1,105,730</b> | <b>\$ 1,116,788</b> |
| 425040       | PENALTIES & COSTS   | 7,800               | 7,800               | 7,800               | 7,800               | 7,800               |
| 445010       | TAX CERTIFICATES  | 100                 | 100                 | 100                 | 100                 | 100                 |
| 453010       | BANK INTEREST   | 4,000               | 4,000               | 4,000               | 4,000               | 4,000               |
| 473225       | PROVINCIAL GRANTS - MSI Operating                                 | 21,456              | 21,456              |                     |                     |                     |
| 473325       | OTHER MISCELLANEOUS REVENUE                                       | 200                 | 200                 | 200                 | 200                 | 200                 |
| 474010       | REFUND OF EXPENDITURES  | -                   | -                   | -                   | -                   | -                   |
|              | <b>TOTAL GENERAL REVENUE</b>                                      | <b>\$ 33,556</b>    | <b>\$ 33,556</b>    | <b>\$ 12,100</b>    | <b>\$ 12,100</b>    | <b>\$ 12,100</b>    |
|              | <b>TOTAL OPERATING REVENUES</b>                                   | <b>\$ 1,106,767</b> | <b>\$ 1,117,499</b> | <b>\$ 1,106,883</b> | <b>\$ 1,117,830</b> | <b>\$ 1,128,888</b> |
| 521050       | MEMBERSHIPS   | 2,500               | 2,500               | 2,500               | 2,500               | 2,500               |
| 525020       | TRAVEL - MILEAGE  | 4,682               | 4,776               | 4,871               | 4,969               | 5,068               |
| 525050       | TRAVEL - MEALS  | 1,224               | 1,248               | 1,273               | 1,299               | 1,325               |
| 525060       | TRAVEL - LODGING  | -                   | -                   | -                   | -                   | -                   |
| 572090       | INTEREST EXPENSE  | 926                 | -                   | -                   | -                   | -                   |
| 529070       | ADVERTISING   | 1,000               | 2,000               | 2,000               | 2,000               | 2,000               |
| 531010       | INSURANCE   | 1,000               | 1,020               | 1,040               | 1,061               | 1,082               |
| 533010       | COURIER SERVICES  | 408                 | 416                 | 424                 | 433                 | 442                 |
| 537070       | BUILDING COSTS & FEDERAL LAND LEASES                              |                     |                     |                     |                     |                     |
| 543020       | HONORARIA   | 40,000              | 40,800              | 41,616              | 42,448              | 43,297              |
| 543120       | LEGAL FEES  | -                   | -                   | -                   | -                   | -                   |
| 543470       | ASSESSMENT FEES   | 10,612              | 10,824              | 11,041              | 11,262              | 11,487              |
| 544480       | OTHER PROFESSIONAL & LABOUR SERVICES                              | -                   | -                   | -                   | -                   | -                   |
| 551090       | WATER, SEWAGE & GARBAGE   | -                   | -                   | -                   | -                   | -                   |
| 551240       | OTHER PURCHASED SERVICES  | -                   | -                   | -                   | -                   | -                   |
| 553040       | ADMINISTRATION & OFFICE SUPPLIES                                  | 60,186              | 61,390              | 62,618              | 63,870              | 65,147              |
| 558010       | PROTECTIVE SERVICES - Clean Lake Initiative                       | 10,000              | -                   | -                   | -                   | -                   |
| 560030       | REQUISITIONS - SCHOOL FOUNDATION & DI                             | 474,229             | 474,205             | 474,205             | 474,205             | 474,205             |
| 564010       | OTHER GRANTS  | 500,000             | 500,000             | 500,000             | 500,000             | 500,000             |
| 578020       | BAD DEBT EXPENSES   | -                   | -                   | -                   | -                   | -                   |
| 585020       | AMORTIZATION  | -                   | -                   | -                   | -                   | -                   |
|              | <b>TOTAL OPERATING EXPENDITURES</b>                               | <b>\$ 1,106,767</b> | <b>\$ 1,099,179</b> | <b>\$ 1,101,589</b> | <b>\$ 1,104,046</b> | <b>\$ 1,106,553</b> |
|              | <b>EXCESS (DEFICIENCY) OF OPERATING REVENUE OVER EXPENDITURE</b>  | <b>\$ (0)</b>       | <b>\$ 18,320</b>    | <b>\$ 5,294</b>     | <b>\$ 13,784</b>    | <b>\$ 22,335</b>    |
|              | <b>CAPITAL</b>  |                     |                     |                     |                     |                     |
| 473225       | PROVINCIAL GRANTS   |                     |                     |                     |                     |                     |
|              | MSI CAPITAL   | \$ (228,922)        | \$ (151,390)        | \$ -                | \$ -                | \$ -                |
|              | GTF   | \$ (50,000)         | \$ (50,000)         | \$ (50,000)         | \$ (50,000)         | \$ (50,000)         |
|              | ACP   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                |
| 275070       | Payment on Short-term Loan - MSI CAP-6825, Broadband WiFi Project | \$ 167,891          | \$ -                | \$ -                | \$ -                | \$ -                |
|              | CAPITAL PROJECT - Broadband Project (WPCA)                        | \$ 115,661          | \$ -                | \$ -                | \$ -                | \$ -                |
|              | CAPITAL PROJECT - Waterton Front Wireless Fidelity Project (WPCA) | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                |
|              | CAPITAL PROJECT - Lions Hall Project (WPCA)                       | \$ 163,261          | \$ -                | \$ -                | \$ -                | \$ -                |
| 370020       | CAPITAL RESERVES Transfers to/(from)                              | \$ (167,891)        | \$ -                | \$ -                | \$ -                | \$ -                |
|              | <b>EXCESS (DEFICIENCY) OF CAPITAL REVENUE OVER EXPENDITURE</b>    | <b>\$ -</b>         | <b>\$ (201,390)</b> | <b>\$ (50,000)</b>  | <b>\$ (50,000)</b>  | <b>\$ (50,000)</b>  |